



## **Overview and Scrutiny Committee Agenda**

**Wyre Borough Council**  
**Date of Publication: 25 August 2022**  
**Please ask for : Marianne Unwin**  
**Democratic Services Officer**  
**Tel: 01253 887326**

### **Overview and Scrutiny Committee meeting on Monday, 5 September 2022 at 6.00 pm in the Committee Room 2 - Civic Centre**

**1. Apologies for absence**

**2. Declarations of interest**

To receive any declarations of interest from any councillor on any item on this agenda.

**3. Confirmation of minutes**

(Pages 3 - 6)

To confirm as a correct record the minutes of the meeting of the Overview and Scrutiny Committee held on Monday 18 July 2022.

**4. Review of the implementations of the recommendations of the  
Citizens Advice Lancashire West Task Group - one year on**

The Corporate Director Communities, Marianne Hesketh, and the Chief Executive/Company Secretary of Citizens Advice Lancashire West, Diane Gradwell, will attend the meeting to provide the committee with verbal update about the implementations of the recommendations of the Citizens Advice Lancashire West Task Group, which reported to Cabinet on 2 June 2012.

**5. Hillhouse Enterprise Zone**

(Pages 7 - 10)

The Planning Policy and Economic Development Portfolio Holder, Councillor Alice Collinson, and the Corporate Director Communities, Marianne Hesketh, has submitted a report to review the work of Hillhouse Enterprise Zone and its future work and priorities against its role and remit.

**6. Review of the implementations of the recommendations of the Residents Parking Permit Scheme Task Group**

Councillor Berry, Neighbourhood Services and Community Safety Portfolio Holder and Carl Green, Head of Engineering, will attend the meeting and provide the committee with a verbal update about the implementations of the recommendations of the Residents Parking Permit Scheme Task Group, which reported to Cabinet on 25 March 2020.

**7. Business Plan 2022/23, Quarterly Performance Statement (Quarter 1: April - June)** (Pages 11 - 28)

The Corporate Director Communities, Marianne Hesketh, has submitted a report, the 1st Quarter Performance Statement 2022/23, April – June 2022.

**8. Overview and Scrutiny Work Programme 2022/23 – update report** (Pages 29 - 36)

The Corporate Director Resources, Clare James, has submitted a report updating the committee about the delivery of the Overview and Scrutiny Work Programme 2022/23. Marianne Unwin, Democratic Services Officer, will introduce the report and respond to questions and comments from councillors.



## Overview and Scrutiny Committee Minutes

The minutes of the Overview and Scrutiny Committee meeting of Wyre Borough Council held on Monday, 18 July 2022 at the Council Chamber - Civic Centre, Poulton-le-Fylde.

---

**Overview and Scrutiny Committee members present:**

Councillors I Amos, Sir R Atkins, Ballard, Cartridge, E Ellison, Fail, Ibison, Kay, Le Marinel, Longton and Webster

**Apologies for absence:**

Councillors O'Neill and Matthew Vincent

**Officers present:**

Marianne Unwin, Democratic Services Officer

No members of the public or press attended the meeting.

---

**10        Declarations of interest**

None.

**11        Confirmation of minutes**

It was **agreed** that the minutes of the Overview and Scrutiny Committee held on Monday 6 June 2022 were a correct record.

**12        Annual update regarding the work of the Lancashire County Council Health and Adult Services Scrutiny Committee**

The committee **agreed** to discuss items four and five of the agenda in conjunction because the topics shared similarities.

The Chairman, Councillor Ibison, introduced the items and updated members that Councillor Julie Robinson, Wyre's co-opt member on the Lancashire County Council Health and Adult Services Scrutiny Committee, was unable to attend the meeting.

He noted that the next meeting of the Lancashire County Council Health and Adult Services Scrutiny Committee under their new format was to be held in September 2022, therefore he asked members for any questions or comments to send to Councillor Robinson for their next meeting. He also

updated members that the annual update from the Lancashire and South Cumbria Integrated Health and Care System was postponed until the October 2022 meeting of the Overview and Scrutiny Committee and suggested for members to discuss local issues that could be brought to that meeting for their consideration.

A member voiced several performance issues with the health service, social care service and ambulance service and stressed that something needed to be done to elevate the issues. They suggested that government funding and organisation added to the performance issues in the health sector.

The Chairman reminded members to focus the discussions on local issues that affect Wyre.

The committee raised the following concerns:

- The current status of the Lancashire and South Cumbria New Hospitals Programme
- The current status of the construction of a Lancashire County Council funded new dementia care home in Garstang and the intentions to build more care homes for dementia patients in Wyre
- The limited ambulance crews covering a geographical area and recruitment issues
- Potential issues that have arisen owing to the transition from the Clinical Commissioning Group to the Integrated Care System
- Wyre Councils voice and influence with the Integrated Care Systems
- Large demands on hospital bed availability and the impact on ambulance staff
- The current status of the investment plan for the Emergency Department at Blackpool Hospital
- The ambulance waiting times
- The impacts of Wyre's ageing population on the health services
- The measures that the Lancashire County Council Health and Adult Services Scrutiny Committee use to scrutinise the performance of the NHS.
- Hoax 999 calls and the impact on ambulance resources
- The issues surrounding access to NHS dentistry
- Housing developments, 106 agreements and the impact on local health services
- The current status of telephony issues in GP practices in Wyre
- The Police and Crime Commissioner's position on police officer deployment in hospitals and the potential issues caused if they were to be reduced

Members confirmed that the issues discussed covered the priorities of the residents of Wyre and that an update should be provided by the Integrated Care System, at the October 2022 meeting, on solutions to tackle the issues discussed.

It was **agreed** for the Democratic Services Officer to structure the issues

raised by members and for them to be circulated to the Integrated Care System invited guests before the October 2022 Overview and Scrutiny Committee meeting. Members also **agreed** for comments to be forwarded to Councillor Robinson to feed through the Lancashire County Council Health and Adult Services Scrutiny Committee.

It was **agreed**:

1. That Wyre's nominated representative on Lancashire County Council's Health and Adult Services Scrutiny Committee, currently Councillor Robinson, continues to feed back to the Overview and Scrutiny Committee at least once per year or more frequently if matters of particular significance for Wyre residents arise.
2. That the report be noted.

**13 The annual Quality Account for 2021/22 North West Ambulance Service - Information item**

Following the discussions as mentioned above, the report was noted.

**14 Overview and Scrutiny Work Programme 2022/23 – update report**

The Corporate Director Resources, Clare James, submitted a report to update the committee about the delivery of the Overview and Scrutiny Work Programme 2022/23.

The Democratic Services Officer, Marianne Unwin, introduced the report to the committee. She provided a verbal update to members about the current timetable for the completion of the KKP leisure review. It was hoped that the draft physical activity strategy would be available by the end of July 2022 followed shortly by the draft leisure facilities strategy. The Leisure Masterplan was hoped to be completed in late autumn 2022.

Following discussions, members **agreed** that the committee should request to look at the draft strategies once available. This may even be in the form of an extra single item agenda meeting of the Overview and Scrutiny Committee.

Members discussed the recent news that the Government had announced, including the plans to reinstate the Poulton to Fleetwood railway line that had progressed to the next stage of the Restoring your Railway fund programme. They debated the recommissioning of the paused Poulton to Fleetwood railway line task group but **agreed** to not reinstate the task group as the aims were to be covered by the more detailed business case commissioned by the Government. Members requested for Democratic Services monitor the work and provide members with updates as necessary.

The report was noted.

The meeting started at 6.01 pm and finished at 6.47 pm.

**Date of Publication:** 21 July 2022.

This page is intentionally left blank



Report of:	Meeting	Date
Councillor Alice Collinson Planning Policy and Economic Development Portfolio Holder and Marianne Hesketh, Corporate Director Communities	Overview and Scrutiny Committee	05 Sept 2022

<b>Hillhouse Enterprise Zone</b>
----------------------------------

**1. Purpose of report**

- 1.1 To review the work of Hillhouse Enterprise Zone and its future work and priorities against its role and remit.

**2. Recommendation/s**

- 2.1 That the Committee notes the report.

**3. Background**

- 3.1 Hillhouse Enterprise Zone sits alongside Blackpool Airport, Samlesbury and Warton Enterprise Zones (EZ) and continues to play a key role as one of Lancashire's strategic sites in retaining Lancashire's position as a national leader for high value industrial activity.
- 3.2 Hillhouse Enterprise Zone came into existence with effect from 1 April 2016 and has just had its sixth anniversary, with EZ Rates relief incentives having now expired. Located entirely within the Borough of Wyre with Wyre Council acting as accountable body, the site has minimal public ownership and development is primarily driven by the private sector.

## 4. Project Updates

### 4.1 New Companies On Site (as outlined in Enterprise Zone Governance Committee Report August 2022):

- Majority landowner NPL Estates have acquired the vacant property of the former Vinnolit site and the property is currently being marketed jointly by Avison Young and Robert Pinkus & Co LLP. There is strong market interest in occupying former Vinnolit buildings which are to be retained and upgraded – all elements of the ex-Vinnolit property, both land and buildings are now under Heads of Terms and are progressing.
- A fast-growing transport company has located at Hillhouse and has also taken additional office space.
- An engineering upcycle company has also located on the Hillhouse site.
- An expanding company that delivers large events and concerts in Europe have taken additional storage space and are again seeking to expand.

### 4.2 Job Creation (as outlined in Enterprise Zone Governance Committee Report August 2022):

- The EZ team continue to liaise with NPL Estates on any new or safeguarded jobs on the site.
- All elements of the ex-Vinnolit property, both land and buildings, are now under HOT and are progressing.
- NPL and Addisons, supported by Wyre Council, are exploring the opportunity to set up a training centre/centre of excellence for workplace development at the Hillhouse site to cover all aspects of training; providing school experience placements/leavers opportunities and workplace development to include all aspects of the workforce from apprenticeships through to management training. The plan is to improve the availability of suitable candidates for job vacancies for all businesses in the area and the Hillhouse site. An initial meeting with Lancashire Local Skills Improvement and Lancashire Skills Hub has been held. A planning application has been submitted to start the demolition of the old buildings to make space for the planned new building.

### 4.3 Hydrogen Steering Group:

- NPL, who are the lead on hydrogen activity, held meetings in March & May 2022 at the Civic Centre, with attendees from many Lancashire businesses including Victrex, Blackpool Transport, AB, and Westinghouse, in addition to Lancashire LEP, Wyre Council and EZ representatives from Blackpool and Hillhouse. Added impetus to the work of the group is anticipated in the wake of Government announcements about the new green agenda and the role of hydrogen as a clean fuel source for transportation.



**4.4 Hillhouse EZ Board Meetings:**

- Board meetings regularly take place online with a group of stakeholders including Hillhouse tenants. The August meeting was postponed due to a high number of stakeholders being on summer leave. The next meeting is due to take place in September.

**4.5 Fleetwood to Poulton Rail Line:**

- The Government recently announced that plans to reinstate the Poulton to Fleetwood railway line will progress to the next stage of the Restoring your Railway fund programme. Of an initial 199 bids in the Ideas Fund round of the programme, the Poulton to Fleetwood railway line is one of nine schemes which will now receive funding to carry out further development work. An initial business case was submitted to government in April 2021 outlining three potential options to reopen the line including heavy rail, light rail and a tram system. This next phase will now see a more detailed business case put forward identifying the preferred option and associated costs.
- An initial study undertaken by LCC leaves all three options on the table and as this includes heavy rail the requirement for a bridge over the track bed to enable the northern access road continues to be a constraint in progressing development.

<b>Financial and legal implications</b>	
Finance	There are no direct financial implications arising from this report.
Legal	There are no direct legal implications arising from this report.

**Other risks/implications: checklist**

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

<b>risks/implications</b>	<b>✓ / x</b>
community safety	<b>x</b>
equality and diversity	<b>x</b>
sustainability	<b>✓</b>
health and safety	<b>x</b>

<b>risks/implications</b>	<b>✓ / x</b>
asset management	<b>x</b>
climate change	<b>✓</b>
ICT	<b>x</b>
data protection	<b>x</b>

## Processing Personal Data

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

report author	telephone no.	email	date
Colm Healy	01253 887282	colm.healy@wyre.gov.uk	17 Aug 2022

List of background papers:		
name of document	date	where available for inspection

### List of appendices

N/A



Report of:	Meeting	Date
Marianne Hesketh, Corporate Director Communities	Overview and Scrutiny Committee	5 September 2022

<p><b>Council Business Plan – First Quarter Performance Statement 2022/23</b></p> <p><b>April - June 2022</b></p>
---

## 1. Purpose of report

- 1.1 The dashboard style report (attached) gives a quick reference to quarterly progress against the council’s business plan projects and measures, along with commentary where issues have been identified.

## 2. Project Updates

- 2.1 There are now 18 Business Plan projects split between the three ambitions within the Business Plan – Economy, People and Place.

- 2.2 Whilst the majority of projects are on track, there are two showing Amber with minor issues.

- 2.2.1 A summary of those with minor issues (Amber) are shown below:

- **Support business growth at the Hillhouse Technology Enterprise Zone (EZ)** - The council continues to support the work of the EZ Board, providing a strategic direction for the EZ through regular meetings with key stakeholders. In addition the council supports the work of NPL Ltd in facilitating a Hydrogen Steering Group for the EZ. A draft Cabinet report has been prepared to request the release of funding from the Enterprise Zone Business Rates Growth Reserve for the commission of technical studies and an update of the masterplan. An amber rating has been given as business growth (as measured by NNDR retained) is relatively unchanged at present.
- **Deliver the Wyre Beach Management Scheme to protect homes from coastal flooding** - The Project Manager has instructed the commencement of the site compound and ancillary enablement works to commence on 5 September. This will allow the construction works to commence at the start of March 2023. The scheme has been delayed by 12 months owing to the MMO licence application for the temporary

storage of rock on the beach for the initial scheme. Costs for the compound works have risen by approximately 33% due to material inflation and fuel costs. Meetings with the MMO have been arranged to determine how their requirements can be satisfied.

### 3. Performance Updates

**3.1** In total there are 21 measures to be reported on. However some of these (seven) do not have data available as they are either set for annual or bi-annual collection so have not been included.

**3.2** Of the 15 Measures included on the report, nine have a Green status, three are Amber and three are Red.

**3.2.1** Further information regarding those showing as Amber are set out below.

- **Number of annual visits to our leisure centres** – The council is working closely with Fylde Coast YMCA to help them recover and build their attendances back post pandemic. The attendances are steadily increasing but other factors such as the cost of living crisis are coming into play, which is adversely affecting the numbers of people attending.
- **Number of memberships at our leisure centres** – The council is working closely with Fylde Coast YMCA to help them recover and build their attendances back post pandemic. They have dropped their monthly direct debit price to ensure they are competitive with other local gyms and are increasing the number of classes they have on offer.
- **% of household waste recycled** – As there is a three month data lag on receiving data from LCC – the figures reported in Q1 are actuals for Q4 21/22 - total annual out-turn for 2021/22 is 45.7%

<b>Financial and legal implications</b>	
Finance	There are no financial implications arising directly from this report.
Legal	There are no legal implications arising directly from this report.

#### **Other risks/implications: checklist**

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

risks/implications	✓ / x
community safety	x
equality and diversity	x
sustainability	x
health and safety	x

risks/implications	✓ / x
asset management	x
climate change	x
ICT	x
data protection	x

### Processing Personal Data

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

report author	telephone no.	email	date
Dawn Allen	01253 887341	<a href="mailto:dawn.allen@wyre.gov.uk">dawn.allen@wyre.gov.uk</a>	24 August 2022

List of background papers:		
name of document	date	where available for inspection

### List of appendices

None.

This page is intentionally left blank

Key Projects	
G	On schedule/target;
A	Minor issues
R	Major issues/Not Started

Key Measures	
G	Improving or in line with expectations
A	No significant change or comparable data unavailable
R	Worsening



## Economy



## People



## Place

## COMMENTS AND ISSUES

Projects	
Support business growth at the Hillhouse Technology Enterprise Zone.	A
Collaborate with our Lancashire partners to develop joint working arrangements with a focus on economic growth, skills and tackling climate change.	G
Continue to support town centre recovery through the town centre strategy fund and explore investment and sustainable development opportunities for our key town centres.	G
Explore investment opportunities for our key council assets.	G
Relaunch our Wyred Up network to proactively support sustainable business recovery following the pandemic and to encourage and support businesses to reduce their carbon footprint.	G
Measures	
Number of jobs created within the Enterprise Zone	R
Increase footfall to town centres	G
Town centre vacancy rates	G
% of fledgling businesses surviving - 18 months	G

Projects	
Agree and develop a long term strategy for sustainable leisure and wellbeing provision across Wyre.	G
Deliver a programme of work to promote healthy choices and healthier lifestyles to keep people well.	G
Work with partners to deliver the holiday activity programme for our young people.	G
Relaunch our Digital Wyre Strategy ensuring customers have easy access to our services and that we embrace the opportunities new technologies bring.	G
Collaborate with partners to improve community energy consumption through retrofitting houses and supporting district heating projects.	G
Develop a campaign to raise awareness and encourage behavioural change amongst residents to support climate change projects/initiatives.	G
Measures	
Number of annual visits to our leisure centres	A
Number of memberships at our leisure centre	A
Number of volunteer hours	G
Number of children engaged with holiday activities	G
Number of residents registered for My Wyre account	G
Number of domestic energy measures installed under Cosy Homes in Lancashire, via Green Homes Grants and other Government Schemes.	G
Number of residents engaged with behavioural change campaigns using digital and non-digital channels	G

Work with others to deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.	G
Promote activity to support our residents to reduce waste, increase reuse and recycling, and implement environmental initiatives to help achieve a sustainable environment.	G
Complete the partial review of the Wyre Local Plan 2011-2031 and commence a full review.	G
Deliver the Wyre Beach Management Scheme to protect homes from coastal flooding.	A
Facilitate and support the improvement, biodiversity, accessibility and use of our parks and open spaces.	G
Support the Turning Tides Partnership in the ambition to achieve a blue flag coast that is free from plastic pollution.	G
Lead on and support natural flood management projects.	G
Measures	
Number of public electric charging points	R
Number of trees planted	R
% of household waste recycled	A
Reduction in fly tipping reported	G

**Number of jobs created within the Enterprise Zone** – Ongoing target of 137 jobs to be created between Aug 2020 - Apr 2026 (137 jobs / 67 months in the period = 2 x 3 months per quarter = 6 jobs per quarter target). Although no jobs created this quarter, 105 jobs have been created to date which is significantly ahead of target.

**Number of public electric charging points** – Order placed and contract signed awaiting installation. Dual units i.e. 46 charging points.

**Number of trees planted** – The next tree planting season commences in November 2022 and ends in March 2023, therefore there will be no data to report in quarters one and two.

**It should be noted that there are a number of projects for which data is collated annually / bi-annually and therefore these have not been included within this report.**

This page is intentionally left blank



Economy Projects					
Ref and Title	Project Manager	Q1, April - June 2022	Q2, July - September 2022	Q3, October - Dec 2022	Q4, January - March 2023
PEC1 - Status  Support business growth at the Hillhouse Technology Enterprise Zone	Mark Fenton	<p><b>Amber</b></p> <p>The Council continues to support the work of the EZ Board, providing a strategic direction for the EZ through regular meetings with key stakeholders. In addition the Council supports the work of NPL Ltd in facilitating a Hydrogen Steering Group for the EZ.</p> <p>A draft cabinet report has been prepared to request the release of funding from the Enterprise Zone Business Rates Growth Reserve for the commission of technical studies and update of the masterplan</p> <p>Amber rating as business growth (as measured by NNDR retained) is relatively unchanged at present.</p>			
PEC2 - Status  Collaborate with our Lancashire partners to develop joint working arrangements with a focus on economic growth, skills and tackling climate change.	Marianne Hesketh	<p><b>Green</b></p> <p>The Corporate Director Communities is part of the Lancashire 2050 strategic plan working group and continues to help support this strategic piece of work going forward. The Chief Executive is going to lead the housing theme, Members will be kept up to date on progress with the Lancashire Strategic Plan.</p>			
PEC3 - Status  Continue to support town centre recovery through the town centre strategy fund and explore investment and sustainable development opportunities for our key town centres	Mark Fenton	<p><b>Green</b></p> <p>Garstang: Town Centre Regeneration Framework adopted by Council 1 June.</p> <p>Cleveleys: final draft of the Town Centre Regeneration Framework report to be published for public comment mid July.</p> <p>Future Fleetwood: feedback on the draft Town Centre Regeneration Framework report - sessions with officers have been undertaken and comments from the board are to be confirmed at their July meeting.</p> <p>Development of Investment Plan for UK Shared Prosperity Fund is in progress. Town centre recovery projects, shortlisted from the regeneration frameworks, have been shortlisted for funding.</p>			
PEC4 - Status  Explore investment opportunities for our key council assets	CMT	<p><b>Green</b></p> <p>Bourne Hill sale successfully completed in May 2022.</p> <p>Acquisition of Project Neptune has entered into pre-completion stage with preparation of legal documents in readiness for contract exchange and raising a snagging list.</p>			

<p>PEC5 - Status</p> <p>Relaunch our Wyred Up network to proactively support sustainable business recovery following the pandemic and to encourage and support businesses to reduce their carbon footprint</p>	<p>Colm Healy</p>	<p>Green</p> <p>Survey to ascertain what support local businesses required went live in Q1, reasonable response received. Continuing to forge links with Partner Organisations (e.g NW Lancs Chamber, Boost, Lancashare etc). Economic Development Team continuously working on increasing membership, through social media channels etc. Relaunch event (including speakers relating to current Low Carbon Campaign) due to take place during Q2.</p>			
--	-------------------	--	--	--	--

Economy Measures		Reportee	Q1, April - June 2022			Q2, July - September 2022			Q3, October - Dec 2022			Q4, January - March 2023			Commentary
			Target	Actual	Cumulative	Target	Actual	Cumulative	Target	Actual	Cumulative	Target	Actual	Cumulative	
MEC1	Number of jobs created within the Enterprise Zone	Colm Healy	6	0	105 to date									Ongoing target of 137 jobs created Aug 2020 - Apr 2026 (137 jobs / 67 months in the period = 2 x 3 months per quarter = 6 jobs per quarter)	
MEC2	£M investments to Wyre from County Deal	Marianne Hesketh	0	0	0	0	0	0	0	0	0	0	0	No progress has been made on the County Deal so is unlikely to deliver any investments to Wyre this financial year.	
MEC3.1	Increase footfall to town centres	Colm Healy	1.8m	2,061,205										Target set as figure from previous quarter. Apr - 715,686 May - 647,397 Jun - 698,122	
	Total visits to town centres		2.4m	2,661,837										Target set as figure from previous quarter Apr 955,838 May - 734,311, Jun - 971,688	
	* Fleetwood * Cleveleys		1.4m	1,497,834										Target set as figure from previous quarter. Apr - 497,621 May - 466,536, Jun - 533,677	
	* Poulton * Garstang		900k	1,214,073										Target set as figure from previous quarter. Apr - 365,888 May - 525,264, Jun - 322,921	
MEC3.2	Reduce town centre vacancy rates	Colm Healy	11.80%	8.33%										Total vacancy rate for 7 town centres monitored (Fleetwood, Cleveleys, Poulton, Garstang, Thornton, Knott-End, Great Eccleston). Target set as most recent vacancy rate for North West area	
	Town centre vacancy rates		11.80%	12.55%										Target set as most recent vacancy rate for North West area	
	* Fleetwood		11.80%	8.31%										Target set as most recent vacancy rate for North West area	
	* Cleveleys		11.80%	3.77%										Target set as most recent vacancy rate for North West area	
	* Thornton		11.80%	8.72%										Target set as most recent vacancy rate for North West area	
	* Poulton * Garstang		11.80%	7.01%										Target set as most recent vacancy rate for North West area	
MEC3.3	% of fledgling businesses surviving - 18 months	Colm Healy	72%	82%									Target set as previous rate reported.		
MEC3.4	Number of Visitors to the borough each year	Alexandra Holt												The model used is STEAM (Volume and Value of Tourism) it always works one year behind. Therefore 2021 data is currently being compiled and that report will be available later on in the year.	
MEC5	Business rate collection target 97%	Marie Buckley												This figure is reported annually as collection rates are affected by the recovery timetable, depending when our court dates are scheduled etc.	
MEC5	Council tax collection target 97%	Marie Buckley													
Key															
	Achieving/Exceeding target														
	Within 10% of achieving target														
	Below target (more than 10%)														

This page is intentionally left blank

People Projects		Q1, April - June 2022	Q2, July - September 2022	Q3, October - Dec 2022	Q4, January - March 2023
Project Manager					
PPE1 - Status  Agree and develop a long term strategy for sustainable leisure and wellbeing provision across Wyre	Carol Southern	Green The draft Leisure strategy is currently being finalised and will be presented to CMT in early July. The Wyre Moving More board and the three sub groups have met during this quarter and draft objectives and governance documents have been circulated to the groups and board for comment. There will be a draft Wyre Moving More strategy in July. The Wyre Leisure Masterplan will then be formulated after the strategy documents have been written and agreed.			
PPE2 - Status  Deliver a programme of work to promote healthy choices and healthier lifestyles to keep people well	Mark Broadhurst Carol Southern	Green Wyre Great Outdoor Programme promotes the health and wellbeing activities including social rides and wellbeing through nature. The Wyre adult weight management continues to grow successfully as we now work with four partners to deliver programmes to support adults who want to lose weight and maintain the weight loss. The PASTA children's weight management programme has also worked in two primary schools in the Fleetwood area to provide fun physical activities and cooking sessions with 10 families. The feedback has been excellent from the families. Wyre Wheels continues to attract over 20 participants each week at Memorial Park. Arts and Health activities have also taken place at Knott End and Cleveleys libraries, as well as Over Wyre Medical centre. Digital inclusion sessions were also delivered with the Torrentum social prescribing team.			
PPE3 - Status  Work with partners to deliver the holiday activity programme for our young people	Carol Southern	Green The Wyre Holiday Activity Programme (HAF) for Easter was delivered over four days at Easter. There were 12 clubs provided across Wyre by eight different providers. The sessions included a variety of fun activities alongside a nutritious meal each day. Activities included arts and crafts, yoga and mindfulness, forest school, slime making, swimming, dodgeball, rounders, archery and kayaking.			
PPE4 - Status  Relaunch our Digital Wyre Strategy ensuring customers have easy access to our services and that we embrace the opportunities new technologies bring.	Peter Mason	Green The new Digital Strategy and the ICT Strategy were approved at CMT. The Digital Transformation Board is now meeting every other month to assess and drive projects forward. Sign-up for the new MyWyre account has been assisted by the energy rebate scheme and green waste subscription with the original target for April 2022 far exceeded.			

<p>PPE5 - Status</p> <p>Collaborate with partners to improve community energy consumption through retrofitting houses and supporting district heating projects.</p>	<p>Mark Broadhurst</p>	<p>Green</p> <p>Delivery against the Green Homes Grant: Local Authority Delivery Scheme Phase 2 (LAD2) this 1st quarter has gone really well with 27 measures installed in 18 properties - good progress. Work to deliver against Social Housing Decarbonisation Funding has begun on Regenda Housing Stock in Fleetwood with the completion of 20 measures. Working with Cosy Homes in Lancashire (CHIL) and using the Parity Software to identify Wyre homes that could potentially benefit from retrofit measures 5,000 homes have been identified and mailed this month. These homes will be encouraged to take up measures. We are working on the paperwork and procurement of a new CHIL provider with Lancashire LAs, this is anticipated to take place next year. Following an opportunity to bid for Contain Outbreak Management Funding (COMF) a bid was submitted proposing work with Red Rose Energy to deliver energy efficiency and domestic carbon saving advice. We expect to hear if the bid is successful mid-July.</p>			
<p>PPE6 - Status</p> <p>Develop a campaign to raise awareness and encourage behavioural change amongst residents to support climate change projects/initiatives.</p>	<p>Sammy Gray</p>	<p>Green</p> <p>Climate change campaign launched in this quarter. This comprises awareness raising posts on social media, with the tag line 'it's in our hands', providing tips and advice for residents to take climate action. Residents are directed towards further information on the website. Other aspects of the campaign include blog posts to explain climate change issues and actions in greater detail. So far 53 residents have read our blog post on reducing food waste. A carbon reduction event has also been organised for the Wyred Up business network in July.</p> <p>Articles also produced within the annual Wyre Great Outdoor Brochure which encourage people to take part in considering their carbon footprint and conservation of biodiversity. This brochure is promoted with the use of a QR code to link to the website.</p>			

People Measures		Reportee	Q1, April - June 2022			Q2, July - September 2022			Q3, October - Dec 2022			Q4, January - March 2023			Commentary
			Target	Actual	Cumulative	Target	Actual	Cumulative	Target	Actual	Cumulative	Target	Actual	Cumulative	
MPE1	The percentage of adults in Wyre that are	Carol Southern	34.10%												Annual Target reported in Active Lives Survey
MPE2.1	Number of annual visits to our leisure centres	Carol Southern	170,000	169,699	169,699										We are working closely with Fylde Coast YMCA to help them recover and build their attendances back post pandemic. The attendances are steadily increasing but other factors such as the cost of living crisis are coming into play, which is adversely affecting the numbers of people attending.
MPE2.2	Number of memberships at our leisure centre	Carol Southern	6,500	6,421	6,421										We are working closely with Fylde Coast YMCA to help them recover and build their attendances back post pandemic. They have dropped their monthly direct debit price to ensure they are competitive with other local gyms and are increasing the number of classes they have on offer.
MPE2.3	Number of volunteer hours	Simon Swindells	4,977	7,195	7,195										Target increase of 10% per Q
MPE3	Number of children engaged with holiday activities	Carol Southern	250	255	255										
MPE4	Number of residents registered for My Wyre account	Pete Mason	1,500	8,044	8,044	1,500			1,500			1,500			Note: As some account holders leave the borough their accounts will be deactivated and some will be replaced with new account holders meaning there will not always be growth when new users sign up.
MPE5	Number of domestic energy measures installed under Cosy Homes in Lancashire, via Green Homes Grants and other Government Schemes	Mark Broadhurst	5	37	37	20			50			80			
MPE6	Number of residents engaged with behavioural change campaigns using digital and non-digital channels	Sammy Gray	300	381	381	300			300			300			Engagements recorded on social media
<b>Key</b>															
	Achieving/Exceeding														
	Within 10% of achieving														
	Below target (more than														
Targets set Nationally															

This page is intentionally left blank



Place Projects	Project Manager	Q1, April - June 2022	July - September 2022	October - Dec 2022	January - March 2023
<p>PPL1 - Status</p> <p>Work with others to deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets</p>	Sammy Gray	<p><b>Green</b></p> <p>The council is working with partners in the Wyre Waters Catchment Partnership and the Forest of Bowland AONB to mitigate for the impact of climate change on biodiversity and landscape by supporting the work of the river restoration to create space for water and wildlife and to work with landowners to manage habitats for improved carbon sequestration and wildlife in estuaries, upland pasture, peatlands and meadows.</p> <p>Ongoing work to deliver £1.2m Public Sector Decarbonisation Scheme grant at Fleetwood Market, involving the removal of the fossil fuel gas heating and replacing this with renewable technology, alongside retrofitting to ensure the building is energy efficient.</p> <p>A full staff commuting survey was undertaken, with a good response of 215 staff members. This allows for a better understanding of carbon footprint from commuting, which was previously unknown, as well as the carbon savings from the introduction of hybrid working (approximately 27% of what commuting emissions would have been).</p>			
<p>PPL2 - Status</p> <p>Promote activity to support our residents to reduce waste, increase reuse and recycling, and implement environmental initiatives to help achieve a sustainable environment</p>	Kathy Winstanley	<p><b>Green</b></p> <p>In addition to the wheeled bin recycling scheme, the service also offers household collections of other materials including electronics, batteries and textiles. Bulky Waste (larger household items) is collected in partnership with a Social Enterprise at a cost to the customer; this arrangement has proved extremely popular and we are increasing resources to allow for additional collection slots. There are limited opportunities to introduce new recycling initiatives due to the waste 'power of direction' from LCC however the move towards 240L recycling bins has encouraged participation with an increased amount of recycling collected. The recycling rate has remained static due to the reduction in paper tonnages as people move towards electronic media (national trend).</p> <p>Contamination rates are high in some areas (wrong items in bins) which adversely impacts the recycling rate and a targeted in-house education campaign is ongoing to engage with residents and raise awareness of the recycling service - this is a resource intensive process and will take time to show improvement. Recycling rates can be boosted by targeted communication campaigns aimed at identifying items not commonly recycled i.e. recycling is often associated with kitchen activities yet many items generated in the bathroom (toothpaste cartons, toilet roll tubes, shampoo/showergel bottles) are also recyclable but commonly missed.</p> <p>specific comms messages to target the less recycled materials – this would require a dedicated resource.</p>			
<p>PPL3 - Status</p> <p>Complete the partial review of the Wyre Local Plan 2011-2031 and commence a full review</p>	Fiona Riley	<p><b>Green</b></p> <p><b>Partial Review</b></p> <p>Following consideration by Full Council, the submission draft Wyre Local Plan Partial Review was submitted to Government for Examination on 25 April. The Planning Inspectorate has appointed an Inspector and the Examination in Public is set for 27 and 28 September. Officers are continuing to engage with the Inspector and preparing necessary evidence and written statements for the Examination.</p> <p><b>Full Review</b></p> <p>Work continues on reviewing the scoping consultation responses to the Full Review and scoping evidence requirements. Discussions are ongoing with neighbouring local authorities regarding the potential to commission joint evidence to support their respective local plans. To support the evidence gathering stage, at its meeting on 27 June, the Planning Policy Working Group agreed to move to monthly meetings to allow for consideration of emerging evidence by the group.</p>			
<p>PPL4 - Status</p>		<p><b>Amber</b></p>			

Deliver the Wyre Beach Management Scheme to protect homes from coastal flooding	Carl Green	<p>The Project Manager has instructed the commencement of the site compound and ancillary enablement works to commence on 5th September. This will allow the construction works to commence at the start of March 2023. The scheme has been delayed by 12 months due to MMO licence application for the temporary storage of rock on the beach for the initial scheme.</p> <p>Costs for the compound works have risen by approximately 33% due to material inflation and fuel costs. Meetings with the MMO have been arranged to determine how their requirements can be satisfied.</p>			
<p>PPL5 - Status</p> <p>Facilitate and support the improvement, biodiversity, accessibility and use of our parks and open spaces</p>	Christina Marginson	<p><b>Green</b></p> <p>The 9 day Garstang Walking Festival took place in early May celebrating the coast, parks and countryside of Wyre in springtime. Walks took place in a wide variety of locations from across Wyre. The Friends of Garstang Walking Festival, Wyre volunteer walk leaders, rangers and partners lead family activities, easy accessible walks, moderate walks all the way up to challenging long distance and upland walks. The feedback from the customers was excellent with over 400 attendances on the walks. Customers travelled in from the Garstang, Wyre and Lancashire areas as well as further afield from Greater Manchester, Bradford, Croydon and Edinburgh. The Wyre volunteer rangers have completed the construction of a section of boardwalk on the sand dunes at Fleetwood near to Rossall Point Tower. This is part of the Lancashire Living Seas Trail which is being developed from the Boating lake to Larkholme Grasslands. Also installed are wooden carved monoliths which depict marine wildlife to be found in Morecambe Bay and the Irish Sea around Fleetwood.</p> <p>A Dune monitoring conservation took place led by the Dynamic Dunescapes engagement officer at Fleetwood beach. She successfully trained up local volunteers, rangers and partners to use digital technology, practice observation skills and identify the key features of sand dune habitats to undertake citizen science which will help monitor the changing morphology and wildlife of the dunes. The Wyre volunteers and rangers are continuing with these surveys.</p> <p>New wildlife interpretation has been installed on the coast to help advise visitors to the coast of the ground nesting birds using the beach and sand dunes</p> <p>The Wyre Great Outdoors programme of activities within our parks and open spaces have included the 2 weekly wellbeing walks from Garstang and Fleetwood, 2 weekly gardening clubs at The Mount and Memorial Park, Big Beach cleans, Sow and Grow your own sweetcorn workshop at the Mount, Social cycling from Fleetwood, Stanah and Hambleton and Marine Life Sand Sculptures on the beach.</p> <p>A series of special Jubilee events took place on the councils public realm, parks and countryside space from the lighting of the Beacon at the Mount, to reminiscence tent at the Civic Centre car parks, to Alice in Wonderland performances at the Mount and the Garstang Millennium Green, where families could enjoy a picnic as well as experience open area professional theatre in beautiful outdoor settings.</p> <p>The annual Wyre Great Outdoors brochure has been produced which promotes use of family friendly parks and open spaces in particular promoting access for all with Wyre Wheels at Memorial Park, Trampers at the Wyre Estuary Country Park, and Beach Wheelchairs at Fleetwood beach. The brochure shares information on biodiversity, how to get involved with its care and a wide programme of activities for people to take part in from conservation days to beach cleans and wildlife walks and activities. This programme of activities in our parks and countryside is supported by a wide range of volunteer groups and partner organisations.</p>			
<p>PPL6 - Status</p> <p>Support the Turning Tides Partnership in the ambition to achieve a blue flag coast that is free from plastic pollution</p>	Carl Green	<p><b>Green</b></p> <p>Arrangements through Blackpool Council are being made to safeguard the Love my Beach and Turning Tides coordinators through funding from North West Coastal Councils.</p> <p>Wyre continues to play an active role in key initiatives including plastic reclamation from the beaches and working with United Utilities to reduce pollution.</p>			
<p>PPL7 - Status</p> <p>Lead on and support natural flood management projects</p>	Carl Green	<p><b>Green</b></p> <p>The Wyre NFM project was officially launched on 31st May 2022. The opening ceremony was attended by Emma Howard Boyd Chair of the Environment Agency at which she said "This project and the Natural Environment Investment Readiness Fund is leading the way in showing how private investment in nature can be achieved, including by providing long-term returns through costs avoided from a reduction in flood risk, such as here where communities will benefit downstream in Churchtown, which were impacted during Storm Desmond."</p>			



This page is intentionally left blank



Report of:	Meeting	Date
Clare James, Corporate Director Resources	Overview and Scrutiny Committee	5 September 2022

<b>Overview and Scrutiny Work Programme 2022/2023 – update and planning report</b>
--

## 1. Purpose of report

- 1.1 To update the Overview and Scrutiny Committee about the Overview and Scrutiny Work Programme 2022/23.

## 2. Recommendations

- 2.1 That the report be noted.

## 3. Current and completed work

### 3.1 Tackling Youth Anti-Social Behaviour (ASB) in Wyre Task Group

The task group have met on five occasions. At their last meeting, they discussed a briefing note submitted by Neil Greenwood, Head of Environmental Health and Community Safety, updating the group on the community safety grant applications to the Police and Crime Commissioner since 2015 and the impact these grants had on youth anti-social behaviour.

The next meeting of the task group is scheduled for Friday 9 September commencing at 9:30 am.

### 3.2 Tourism Corporate Strategy Task Group

The Department for Digital, Culture, Media and Sport has produced a review paper regarding the Governments response to the independent review of destination management organisations in England. This was shared with the committee members via email. This work will influence Marketing Lancashire as they begin to develop the Lancashire Tourism Strategy. The Wyre strategy will flow from this work as it must be made clear how it will link with the new 'local visitor economy partnership'.

### **3.3 Leisure Activity Provision Task Group**

At the last meeting, members were updated on the timetable for the KKP leisure review. The committee agreed to view the draft strategies once available, potentially in the form of a single item agenda meeting. It is suggested that due to the complexity of the work there should not be an exact date set for the Overview and Scrutiny Committee to view the strategy at this time. However, updates will be communicated to members accordingly.

### **3.4 Annual Update from the Lancashire and South Cumbria Integrated Health and Care System (NHS)**

At their July meeting, the committee raised several concerns regarding local health care issues that affect Wyre residents. The Democratic Services Officer has structured the issues raised by members into questions. These will be circulated to the Lancashire and South Cumbria Integrated Care System guests and addressed at the October 2022 Overview and Scrutiny meeting.

The questions are attached at Appendix 2 for consideration of the committee.

## **4. Work Programme**

### **4.1 The Overview and Scrutiny Work Programme for 2022/23 is attached at Appendix 1.**

report author	telephone no.	email	date
Marianne Unwin	01253 887326	marianne.unwin@wyre.gov.uk	22.08.2022

### **List of appendices**

Appendix 1 – Overview and Scrutiny Committee Work Programme 2022/2023

Appendix 2 – Questions for Lancashire and South Cumbria Integrated Health and Care System

**Overview and Scrutiny Committee Work Programme 2022/23:**

<b>Committee Meetings</b>		
<b>2022</b>		
<b>Date</b>	<b>Theme</b>	<b>Agenda items</b>
Monday 6 June at 6pm	Update and review	<ul style="list-style-type: none"> <li>• Election of Chair for the municipal year 2022/23</li> <li>• Election of Vice Chair for the municipal year 2022/23</li> <li>• An update on Covid-19 response – learning to live with the virus</li> <li>• Review of the implementation of the recommendations of the Tourism Recovery Task Group – interim update report</li> <li>• Business Plan 2021/22, Quarterly Performance Statement (Quarter 4: January – March)</li> <li>• State of Wyre Report 2021</li> <li>• O&amp;S Work Programme 2022/23 – update and planning</li> </ul> <p><b>Invited attendees:</b> Councillor David Henderson (Leader of the Council) and Garry Payne (Chief Executive). Marianne Hesketh (Corporate Director Communities).</p>
Monday 18 July at 6pm	Health and Wellbeing theme	<ul style="list-style-type: none"> <li>• Annual update regarding the work of the Lancashire County Council Health and Adult Services Scrutiny Committee</li> <li>• The annual Quality Account for 2021/22 North West Ambulance Service – Information item</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul> <p><b>Invited attendees:</b> Councillor Julia Robinson (Co-opted Member of the Lancashire County Council Health and Adult Services Scrutiny Committee).</p>
Monday 5 September at 6pm	Update and review	<ul style="list-style-type: none"> <li>• Review of the implementations of the recommendations of the Citizens Advice Lancashire West Task Group – one year on</li> <li>• Review of the implementations of the recommendations of the Residents Parking Permit Scheme Task Group</li> <li>• Update report on the Hillhouse Technology Enterprise Zone</li> <li>• Business Plan 2022/23, Quarterly Performance Statement (Quarter 1: April – June)</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul>

<b>Committee Meetings</b>		
		<p><b>Invited attendees:</b> Marianne Hesketh (Corporate Director Communities) and Diane Gradwell (Citizens Advice Service West Lancashire). Carl Green (Head of Engineering Services) and Councillor Roger Berry (Neighbourhood Services and Community Safety Portfolio Holder). Councillor Alice Collinson (Planning Policy and Economic Development Portfolio Holder).</p>
Monday 17 October at 6pm	Integrated Health and Care System theme	<ul style="list-style-type: none"> <li>• Annual update from the Lancashire and South Cumbria Integrated Health and Care System</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul> <p><b>Invited attendees:</b> Beth Goodman (Deputy Director of Commissioning) and Dr Hartley-Smith (Clinical Director).</p>
Monday 21 November at 6pm	Resources and Finance theme	<ul style="list-style-type: none"> <li>• Fees and Charges - draft</li> <li>• Business Plan 2022/23, Quarterly Performance Statement (Quarter 2: July – September)</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul> <p><b>Invited attendees:</b> Councillor Michael Vincent (Resources Portfolio Holder and Deputy Leader) and Clare James (Corporate Director Resources, Section 151 Officer).</p>
Provisional save the date: Monday 5 December at 6 pm	Extra meeting: Review of the Business Plan (single item agenda)	<ul style="list-style-type: none"> <li>• Draft Business Plan 2023/24</li> </ul> <p><b>Invited attendees:</b> to be confirmed.</p>
<b>2023</b>		
Monday 16 January at 6pm	Corporate theme	<ul style="list-style-type: none"> <li>• Business Plan 2023/24</li> <li>• Planned Maintenance and Investment Projects Schedule - 2023/24</li> <li>• Review of the implementations of the recommendations of the Tourism Recovery in Wyre Task Group – one year on</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul> <p><b>Invited attendees:</b> Councillor David Henderson (Leader of the Council), Garry Payne (Chief Executive) and Marianne Hesketh (Corporate Director Communities). Councillor Bowen (Leisure, Health and Community Engagement Portfolio Holder).</p>
Provisional save the date: Tuesday 7 February at 2pm	Work Programme Workshop 2023/24	<ul style="list-style-type: none"> <li>• Workshop to agree topics for review for the 2023/24 Municipal Year</li> </ul>



Committee Meetings		
		<b>Invited attendees:</b> The Corporate Management Team (CMT) and the members of the Overview and Scrutiny Committee.
Monday 27 February at 6pm	Police and Community Safety theme	<ul style="list-style-type: none"> <li>• Wyre Community Safety Partnership – annual scrutiny review</li> <li>• Business Plan 2022/23, Quarterly Performance Statement (Quarter 3: October – December)</li> <li>• O&amp;S Work Programme 2022/23 – update</li> </ul> <p><b>Invited attendees:</b> Martin Wyatt (Wyre Neighbourhood Inspector), Neil Greenwood (Head of Environmental Health &amp; Community Safety), and Councillor Roger Berry (Neighbourhood Services and Community Safety Portfolio Holder).</p>
Monday 24 April at 6pm	Work Programme planning and review	<ul style="list-style-type: none"> <li>• O&amp;S Work Programme 2022/23 – update</li> <li>• O&amp;S Work Programme 2023/24 – planning</li> </ul> <p><b>Invited attendees:</b> none.</p>

Task Group Reviews		
<b>Current reviews:</b>		
Date	Topic	Status
March 2022	Tackling Youth Anti-Social Behaviour (ASB) in Wyre	On-going
<b>Paused work:</b>		
Date	Topic	Status
2019	Poulton to Fleetwood Link	Paused – waiting on the outcomes of the Government funded business case to identify the preferred option and associated costs
2022	Tourism Strategy – review of the tourism corporate strategy	Paused – waiting on additional information from Marketing Lancashire
<b>Future review focuses for 2022/23:</b>		
Proposed start date	Topic	Status
September 2022	Leisure Activity Provision	Agreed at the Work Programme Workshop (24.02.2022) – waiting on KKP Strategy and Masterplan

<b>Task Group Reviews</b>		
December 2022	Business Plan (single item review in committee)	Agreed at the Work Programme Workshop (24.02.2022)
February 2023	Climate Change Progress	Agreed at the Work Programme Workshop (24.02.2022)
<b>Looking further ahead:</b>		
Date	Topic	Status
Late 2023	Business Model of Wyre's Theatres	Agreed at the Work Programme Workshop (24.02.2022)
Late 2023	Commercialisation	Agreed at the Work Programme Workshop (24.02.2022)

Updated August 2022

**October O&S meeting – Questions for Lancashire and South Cumbria Integrated Care System (NHS)**

Wyre Council's Overview and Scrutiny Committee have requested for an update on the Lancashire and South Cumbria Integrated Care System action plan to tackle the following key issues/questions identified by the committee that directly affect Wyre:

1. Please can the committee have an update on the current stage of the transition to the Integrated Care System (ICS) model from the Clinical Commissioning Group (CCG) model?
2. Have there been any issues found due to the transition from the CCG model, if so, what is being done to solve these issues?
3. What voice/influence do Wyre Council have in regard to the Integrated Care System i.e. attending meetings, participation in consultations, Wyre Borough Council Elected Member representation etc.?
4. It is estimated that by 2043, Wyre's largest single age year making up its population will be 74 year olds. The most dominant age group (sorted in to 5 year groupings) in 2043 will be the 70 - 74 year olds (10,262) followed closely by the 75-79, and 65-69 year olds (10,150 and 8,153 respectively). In light of this, does the ICS have plans in place concerning Wyres ageing population and the impact that may have on the local health service?
5. Please could you provide an update on ambulance waiting times and the impact of hoax 999 calls on the ambulance service resources?
6. What are the current issues faced when recruiting health service staff, including ambulance staff, to the Fylde Coast?
7. What policies/actions is the ICS undertaking to reduce hospital emissions and what actions is the ICS undertaking to improve the ability for hospitals to discharge patient's safely back into the community?
8. What actions is the ICS undertaking to reduce the burden on the ambulance service?
9. How is the ICS improving its partnership with NHS dental care and what is being done to tackle the challenge of accessing NHS dentistry in Wyre?
10. Does the ICS know the status of the investment plan for the Emergency Department at Blackpool hospital and how this work will improve the service?
11. Please can we have an update on the status of the telephony issues in GP practices across Wyre?
12. Please can we have an update on the position of the Lancashire and South Cumbria New Hospitals Programme?
13. There have been concerns raised about the amount of time frontline police officers are spending in emergency departments, what would be the potential issues if frontline police officers refused to spend more than 30 minutes handing over a patient?

This page is intentionally left blank